“Inspiring The Young Leaders For Future Energy Roles”

9 December 2015, Wednesday, 08:30 am to 21:30 pm
Hosted by Kadir Has University
Golden Horn, İstanbul

Programme at a glance
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08:30-09:00  Registration and coffee

09:00-09:15  Welcoming remarks by Mustafa Aydınlı, Rector, Kadir Has University

09:15-09:30  Keynote Message: “Why should we invest from today in the future leaders of the energy sector?”, Mehmet Öğütçü, Chairman, The Bosphorus Energy Club

09.30-09.40  “How have I become who I am today in the world of energy, investment, and geopolitics: Lessons to share”, Sheikh Mohammed A. Althani, former Minister of Economy and Trade, Qatar

09.40-10:00  “Personal reflections on Youth, Energy, Connectivity, and Success”
Kenan Yavuz, CEO, Socar, and Hakan Ateş, CEO, Denizbank
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<td>10.00-10:15</td>
<td>“The sustainability and geopolitical dimension of energy business: How do we deal with it?”, Murat Öçelik, Deputy Chairman, Republican People’s Party and former Ambassador, and David A. Merkel, former U.S. Assistant Deputy Secretary of State and Director at National Security Council</td>
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<td>10:15-10.35</td>
<td>“What does it mean being an energy minister: difficulties, privileges and legacy?”, Mehmet Hilmi Güler, Former Minister of Energy and Natural Resources, Turkey</td>
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<td>10.35 -11:00</td>
<td>Coffee Break</td>
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<td>11:00-13.00</td>
<td>“No Easy Recipe For Success In The Energy World: How Have I Done It?”</td>
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**Keynote Message to Young Leaders:** Mustafa Akıncı, President, TRNC

- Ahmet Eren, Chairman, Eren Enerji Elektrik Üretim A.Ş.
- Javad Amin-Mansour, Director, Trade and Energy Negotiations, Ministry of Foreign Affairs, Islamic Republic of Iran
- Patrick Target, Director, Chevron
- Ömer Faruk Özgül, Chairman, Özgül Holding
- Yannos Papantoniou, Former Minister of Finance and Economy, Greece
- Rüya Bayegan, Board Member, Bayegan Group
- Murat Çolakoğlu, Partner, Energy, Utilities and Mining Industry Leader, PwC Turkey
- Kanat Emiroğlu, Chairman, Naturelgaz
- Balázs Hendrich, Consul General of Hungary, İstanbul

*Q/A with speakers and select young professionals/post-graduates*

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<td>13.00 -14:00</td>
<td>Light Lunch</td>
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14.00-16.30 The roundtable of **“What Are The Real Needs For Young Professionals in the Energy Sector?”**, introduced by Anita Hoffmann, Managing Director, Executiva, and Murat Yeşildere, Partner, EgonZehnder

- Mutlu Gül, President, TPDD
- Haydar Çolakoğlu, Chairman, Ege Gaz
- İlhami Koç, Chairman, İş Yatırım
- Stephen Jones, Partner, Global Resources Communications Advisory
- Fatih Alpay, President, Arar Petroleum
- Javad Amin-Mansour, Director, Trade and Energy Negotiations, Ministry of Foreign Affairs, Islamic Republic of Iran
- Kirill Zenin, Local Partner, White & Case Kazakhstan LLP
- Murat Yazıcı, Managing Partner, Yazıcı Law Firm
- Sanford Henry, Partner, Global Resources Partnership
- Volkan Ediger, Director, Energy Center, Kadir Has University
- Vugar Farman Aliyev, Managing Partner, KPMG, Azerbaijan

16.30-17:00 Coffee and networking

17:00-17.30 **“What Follow-Up To Consider?”**

- Ahmet Evin, Professor, Sabancı University
- Cengiz Ekin, Colonel, War Academies
- Haydar Çolakoğlu, Chairman, Ege Gaz,
- Erhan Erdem, Business Development Manager, Gunvor Group
- Kanat Emiroğlu, Chairman, Naturelgaz
- Patrick Target, Director, Chevron,
- Umut Kolcuoğlu, Partner, Kolcuoğlu Demirkan Koçaklı Attorneys At Law

17.30-18.30 **Announcement of the Award Winners**

- PwC Money and Internship Awards
- EgonZehnder ‘Leadership Programme’ courses
- Internship opportunities in other Club member companies
- Personal mentorship for professional development by Club Members
- Special gifts from Paşabahçe
- Management roles in the follow-up of the YLE programme

19.00-21.30 **Reception and Networking**

**Contact**

Elaine Gosling, Executive Assistant / e.gosling@bosphorusenergyclub.org

Havva Dilmen, Coordinator / havva.dilmen@tr.pwc.com
Honorary / Executive Chairs

Mehmet Öğütçü, Chairman, The Bosphorus Energy Club

Mehmet is an internationally recognized personality on energy and natural resources investment and geopolitical risks. Based in London, Paris and Istanbul, his regional outreach over the past 30 years includes high-level government, business and public diplomacy engagements in Turkey, Central Asia, Caspian, China, the Middle East, the Gulf and Africa. Currently, he chairs Global Resources Corporation, UK, is an independent nonexecutive director on the boards of Genel Energy and Yasar Holding Group, and Special Envoy for MENA and Asia-Pacific regions of the Energy Charter in Brussels.

Mehmet was a former diplomat, having served in Ankara, Beijing, Brussels and Paris, and worked as an advisor to the late Turkish Prime Minister, Turgut Özal. He served as a senior staffer at the International Energy Agency heading Asia-Pacific and Latin America programme and the OECD in Paris managing international investment programmes including for MENA, Emerging Asia, Africa and Central Asia regions over a period of 12 years. Until 2011, Mehmet was global director for BG Group, one of the world’s largest natural gas and petroleum multinationals, managing high-level government engagements in support of the company’s assets and new business development around the world.
Speakers / Discussants

Mustafa Aydın, Rector, Kadir Has University

Mustafa, born in 1967, was graduated from the Department of International Relations, Ankara University in 1988. He obtained his M.A. in International Relations and Strategic Studies (1991) and his Ph.D. in Political Sciences and International Relations (1994) from Lancaster University, UK. He later joined Ankara University’s Faculty of Political Sciences in 1995 as assistant professor, becoming associate professor in 1999 and full professor in 2005. He was the founding head of the Global and Regional Studies Program. Between 2005 and 2009, he worked for the University of Economics and Technology as the Head of the Department of International Relations. He was also member of the same University’s Senate and Governing Board Member of both Faculty of Administrative and Economic Sciences and the Graduate School. He was appointed as Rector of Kadir Has University in February 2010.

He is a member of the Planning and Evaluation Board of the Turkish General Staff’s Strategic Research and Study Centre (SAREM), the Advisory Board of the Centre for Strategic Research (SAM) of the Ministry of Foreign Affairs and the Governing Board of the World Council for Middle Eastern Studies (WOCMES). He is also the President of the International Relations Council of Turkey. He is a referee for the EU INTAS Young Scientists Fellowship Program, the Social Sciences and Humanities Research Council (Canada) and the Social Sciences Research Committee of the Scientific and Technological Research Council of Turkey (TUBITAK-SOBAG). He serves as an advisor for the International Centre for Black Sea Studies (ICBSS) and the Hellenic Center for European Studies (EKEEM).

Drawing on his extensive experience, he has thought at the universities of Ankara, Athens, Atilim, Bilkent, Baskent, Dokuz Eylul, Gazi, Bilkent and the University of Economics and Technology. He has also lectured at the Turkish National Security Academy, NATO Defense College, Turkish Military Academy and the George C. Marshall Centre for European Security, teaching such courses as International Politics, Theories of International Relations, Defense and Strategy, International Security, Globalization and International Relations, Turkish Foreign Policy, Revolutionary Movements in International Relations, Political History and International Terrorism.
Sheikh Mohamed A. Althani, former Minister of Economy and Trade, Qatar

Sheikh Mohamed Ahmed J. Althani is a former minister of economy and trade in Qatar. He previously spent over seventeen years working in the oil and gas industry, mainly with Qatar Petroleum, RasGas, and QatarGas. His main activities now are related to consulting, energy research, and the GCC political economy, regarding which he is a visiting fellow at the Oxford Centre for Islamic studies.

He is a board member of the London Business School global advisory board and a visiting board member of the Fuqua School of Business at Duke University. He holds a B.A.A. in industrial management and supervision from Central Michigan University, a Global MBA from Duke University, and completed the senior executive programme at the London Business School. Sheikh Mohamed has authored two books, The Arab Spring and the Gulf States: Time to Embrace Change, and Jassim, the Leader and Founder of Qatar.

Kenan Yavuz, CEO, SOCAR

Kenan holds MBA degrees both from the Institute of Management, Istanbul University and from the Institute of Social Sciences, Yeditepe University.

Kenan is also Board Member of Petkim where he previously acted as the General Manager. His career included MAKO, a joint venture between Koç Holding and Magneti Marelli. He also served as a Member of Audit Committee at the recently privatized Bursagaz.

Previously, he was also Board Member of the Aegean Region Chamber of Industry between and in Association of Energy Efficiency between, is still a Board Member of International Competitiveness Research Institute and the Chairman of High Advisory Board of Sustainable Development and Green Growth Association.
Hakan Ateş, CEO, Denizbank

Hakan graduated from Middle East Technical University, Faculty of Business Administration and started his banking career in 1981 as Internal Auditor at İşbank then continued as System Analyst, Branch Manager and later in 1993 as Executive Vice President in charge of Central Operations at Interbank.

Previously, Hakan worked as Executive Vice President for Financial Affairs and Operations at Bank Ekspres and established the first 100% Turkish owned bank, Garanti Bank Moscow in Russia and worked as CEO for one year. Hakan was a Member of Management Board of Dexia between 2010 and 2012. He also chaired “Dexia Innovation Committee” on the Board level in the meantime.

He is a Member of Board of Trustees at University of Turkish Aeronautical Association and TED University, Board Member at Association of TED Ankara College Graduates and Metlife.

Murat Özçelik, Deputy Chairman, Republican People’s Party and former Ambassador

Murat Özçelik graduated from TED Ankara College before going on to study at the Department of Management at the Middle East Technical University (OTDÜ) Faculty of Economics and Administrative Sciences.

Özçelik started working at the Ministry of Foreign Affairs in 1983. Between 1990 and 1992, he served as the Cabinet Chief for Turgut Özal, the then-President of Turkey. In 1997, Özçelik became the Turkish Consul General at Shanghai, a position in which he served until 1998. After serving at numerous other positions, he became the department manager at the Office of Information in 2005, serving concurrently as the foreign affairs deputy spokesperson. In 2006, he became the Assistant Special Representative to Iraq. He became the Special Representative to Iraq in 2007 and was appointed as the Ambassador to Iraq in 2009. Later, he served as the Undersecretary of Public Order and Security between 2011-2012.

In 2014, he was served as personal advisor to Kemal Kılıçdaroğlu, main opposition leader. The same year, he was appointed to Deputy Chairman of Republican People’s Party and selected as Member of Parliament on June 2015.
David A. Merkel, former U.S. Assistant Deputy Secretary of State and Director at National Security Council

David holds degrees in Economics and International Relations and is a member of the Council on Foreign Relations, the International Institute for Strategic Studies (London) and the Swedish Institute of International Affairs. He is also a Senior Fellow at Johns Hopkins Center for Transatlantic Relations, at the Azerbaijan Diplomatic Academy and a Visiting Faculty Member in the Geopolitics of Energy.

Mr. Merkel has served as Deputy Assistant Secretary of State for European and Eurasian Affairs at the U.S. Department of State, Director for European and Eurasian Affairs at the National Security Council in the White House, Director for South and Central Asian Affairs at the National Security Council, Deputy Assistant Secretary for International Affairs at the U.S. Treasury Department; International Counselor to the Chairman of the U.S. Securities and Exchange Commission and Senior Professional Staff on the Senate Foreign Relations Committee.

He is currently a member of the Board of Trustees of Nazarbayev University in Astana, the Josef Korbel School of International Studies Social Science Foundation at Denver American University School of International Studies Dean’s Council.
Mehmet Hilmi Güler, Former Minister of Energy and Natural Resources, Turkey,

Mehmet started his bright academic career at the Middle East Technical University. He completed his BSc in metallurgical and materials engineering in 1972, and subsequently pursued his MSc and PhD in the same field. He then worked as a project engineer and group chairman at Turkish Aerospace Industries (TAI) from 1976 to 1979. From 1979 to 1985, he held various positions, including vice president of TÜBITAK (Scientific and Technological Research Council of Turkey).

He served as a board member for the Erdemir Group, the general manager and chairman of the board of the Mechanical and Chemical Industry Corporation (MKEK), the CEO of the Istanbul Natural Gas Distribution Company (IGDAŞ), and the general manager and chairman of the board of Eti Mine Works (Etibank).

Having decided upon a political career, he became a founding member of the Justice and Development Party (AKP) in 2001 and the deputy chairman responsible for the party’s research and development that same year. He served as a member of parliament from 2002 to 2011 and in the Ministry of Energy and Natural Resources from 2002 to 2009.

Hilmi played a major role in the privatization of the Turkish energy sector, in Iranian gas purchasing negotiations and nuclear power plant projects in Turkey. He is currently a Turkcell board member.

Mustafa Akıncı, President, TRNC

Mustafa graduated from Middle East Technical University, Faculty of Architecture, he settled down in Lefkosa. In 1975, he was elected to the Constituent Assembly of the Turkish Federated State of Cyprus. He was elected as the Mayor of Lefkosa Turkish Municipality when he was 28 and served for an uninterrupted term of 14 years from 1976 to 1990.

He also played a vital role in the establishment of the Union of Turkish Cypriot Municipalities in 1983, which he then became the first president. From 1987 to 2001, he served as the leader of Communal Liberation Party (TKP).

Between 1993 and 2009, he carried on as a parliamentarian at TRNC Assembly. He has also served as the Deputy Prime Minister and Minister of Tourism between 1999 and 2001. During the period of the Annan Plan in 2003, he was the founder and the leader of the Peace and Democracy Movement (BDH). After the establishment of the Communal Democracy Party (TDP), he handed over his duty of leadership. Mustafa is 68 years old, knows fluent English and he is married with three children and two grandchildren.
Ahmet Eren, Chairman, Eren Enerji Elektrik Üretim A.Ş.

Ahmet graduated from the Istanbul University Faculty of Economics in 1964. After serving at the Ministry of Finance as an accountant, he completed his master's degree in economics in the USA. He left civil service in 1975 to pursue work related to the industrial and commercial activities of his family.

After holding many executive positions in commercial and industrial associations and organisations, he is now the chairman of the board of Eren Holding and the president of the Bitlis Education Foundation. He served as the chairman of the board of directors of the Cement Industry Employers Union from 2001 to 2014 and is now a member of TÜSİAD (Turkish Industry and Business Association), the Popular Music Artists Foundation, and the Accountants Foundation. Married with 2 children, he speaks English.

Javad Amin-Mansour, Director, Trade and Energy Negotiations, Ministry of Foreign Affairs, Islamic Republic of Iran

Javad Amin-Mansour is a senior expert on international relations. He has been dealing with international organizations in the past and has gained invaluable knowledge and vast experiences about sustainable development, energy, water, and multilateral environmental agreements. Presently, he is Director for Trade Negotiations and Energy at the Iranian Foreign Ministry.

As an experienced and knowledgeable diplomat in international scene, he has enjoyed several positions in international organizations, such as: Vice-Chairmanship of the UN Commission on Sustainable Development during its fourteenth and seventeenth sessions.

He has so far covered and participated in many international fora, such as: UN General Assembly, UN Security Council, UN Commission on Sustainable Development, ECOSOC, human rights treaty bodies, IRENA, WTO, UNESCAP, UNEP, UNDP, UN Forum on Forest, UNCCD, UNFCCC, Kyoto Protocol, Cartagena Protocol on Biosafety, Basel Convention, and Ramsar Convention on Wetlands. He also participated in several meetings of the Council and Assembly of the Global Environment Facility, IMF, World Bank, and many meetings of the Organization of Islamic Cooperation and the Non-Aligned Movement.

He is the author of a book, entitled: "Governance of the Multilateral Environmental Agreements", as well as numerous articles on the United Nations, sustainable development and international environmental issues (all in Farsi language).

He holds Master Degree in the field of Government and Politics with focus on International Relations, and a Certificate on International Law and Diplomacy from St. John's University in New York. His Bachelor Degree in the field of International Relations is from International Relations College in Tehran. English.
Patrick Target, Director, Chevron

Patrick graduated with a BEng (hons) degree in Chemical Engineering and Fuel Technology from the University of Sheffield in 1978. He gained his Master of Business Administration degree from Henley Business School in England in 1997. He initially joined Chevron (formerly Unocal) in Indonesia in 1982.

Patrick is responsible for Chevron’s business development, new ventures and hydrocarbon transportation and marketing initiatives to and in Turkey, with focus on the import of hydrocarbons from Chevron’s projects in Kurdistan Region of Iraq.

He has held a number of petroleum engineering, operations and commercial management positions across the oil, gas, power and LNG sectors with increasing responsibilities, in Europe, United States, Middle East, and South East Asia.

Ömer Faruk Ö zgül, Chairman, Ö zgül Holding

Ömer Faruk is a mechanical engineer specializing in energy machinery with a double major in ship machinery. He has a doctorate degree in fluid dynamics. He started his career at STFA, a construction and shipbuilding company.

In 1985, Ömer stepped over to shipbuilding industry as a shipyard owner. He has also been acting as a special advisor to Borusan Holding and a Board Member of Turkish Wind Energy Association. He also acted as a Board Member for several reputable energy companies.
Yannis Papantoniou, former Minister of Finance and Economy, Greece

Yannis studied Economics at the Universities of Athens (Greece) and Wisconsin (Madison, USA), History at the Ecole Pratique des Hautes Etudes -Sorbonne (Paris, France) and obtained his PhD degree in Economics at the University of Cambridge.

He was a member of the National Parliament in Greece from 1988-2007, served as Minister of National Defence, Minister of National Economy and Finance, Minister of National Economy, Alternate Minister of National Economy, Minister of Trade and Deputy Minister of National Economy.

Previously, Yannis worked at the OECD in Paris, served as Member of the European Parliament and Advisor to the Greek Prime Minister on European Economic Community Affairs and Integration. He was the Chairman of the Board of Governors of the EBRD in London. He was also Visiting Senior Fellow in the Hellenic Observatory within the European Institute at the London School of Economics and Political Science and Bosch Public Policy Fellow at the Transatlantic Academy in Washington, USA.

Rüya Bayegan, Board Member, Bayegan Group

After graduation from University in Newbury College in Boston in 1992, Ruya moved back to Turkey and started working in her father's textile factories.

Starting from the lowest ranks gradually moved up to productions supervisors. Due to increasing business volume, she left her father's company and joined Bayegan Group in 2002, as sourcing coordinator since then. She was voted as one of the 50 most powerful people in a survey done by Refining & Petrochemicals magazine in December 2010.
Murat Çolakoğlu, Partner, Energy, Utilities and Mining Industry Leader, PwC Turkey

He graduated from Istanbul University’s Faculty of Economics’ Econometrics Department. He speaks Turkish and English. He is currently lecturing at Bilgi University on Energy Policy for an Executive MBA level program. He serves as the vice-chairman of The Bosphorus Energy Club.

Murat has been a partner of PwC Turkey since 1993 basing on the energy, utilities and mining industry, performing in the teams for mergers & acquisitions, due diligences and tax consultancy for multinational companies. Murat acted as a team leader and coordinator of world-class tax audit teams that have served the clients in his portfolio, providing them with top-notch investment tax consultancy services.

Murat currently acts as the Energy Utilities and Mining Industry leader in the firm. Murat, who holds the CPA (SMMM) certificate, is a member of the TÜSİAD (Turkish Industry and Business Association) and YASED (Foreign Investment Association) Energy Working Groups. Murat also writes articles about tax and finance for the business daily Dünya Newspaper.

Kanat Emiroğlu, Chairman, Naturelgaz

Kanat is a senior advisor at Boston Consulting Group. Previously he was the managing director of British Gas Business (BGB), a market leader in the UK’s B2B electricity, gas, and energy efficiency services markets. Prior to his work with BGB, he was the director of corporate strategy and planning for Centrica plc and worked in marketing at Procter & Gamble in Germany and Belgium. He has an industrial engineering degree, an M.A. in economics, and an INSEAD MBA. He speaks Turkish and German.
Balázs Hendrich, Consul General of Hungary, Istanbul

Hendrich graduated from the International Business School and Budapesti Corvinus Egyetem in Budapest, Hungary.
In 2008, he founded GRID CEE consulting and served as its CEO until 2014. Since 2014, he has served as the consul general of Hungary in Istanbul.

Anita Hoffmann, Managing Director, Executiva

Anita is the MD for Executiva Ltd, a boutique firm helping companies and leaders ‘Develop Leadership Capabilities to Lead Companies Sustainably with Social and Financial Purpose’.

Executiva Ltd provides executive search, leadership development advisory services and career-transitioning coaching. See www.executiva.co. She works for PE/VC firms and corporates globally to help them recruit, develop, retain and transition senior executives leaving their companies. In career transition coaching Executiva Ltd also works with individual executives.

Anita has many years experience in senior international executive positions in Industry and Professional Services, with Exxon Chemical, Dow Corning, ABB, Accenture, Deloitte and latest as practice leader for O&G and Renewable Energy at Heidrick & Struggles.

Anita has experience working internationally across the Energy Value Chain; Oil & Gas (E&P, LNG, Midstream, Downstream, Chemicals), Utilities, Renewable Energy, CleanTech as well as the industries supplying them equipment and services including financial services.

In 2012 she co-published with BSR the study ‘Sustainability and leadership Competencies for Business Leaders’ and has spoken on the topic at various conferences and to companies.

In early 2016 her next study ‘Purpose Driven Leader – Purpose Driven Career’ will be published by Cranfield School of Management where she is a Visiting Fellow at the Doughty Centre for Corporate Responsibility.
Murat Yeşildere, Partner, EgonZehnder

Murat graduated from Boğaziçi University in Istanbul with a BSc in industrial engineering in 1991, and from the University of Manchester’s Institute of Science & Technology (UMIST) with an MSc in business economics in 1992.

He worked as a treasury analyst at Philip Morris International, as a marketing analyst at Ege Leasing, and as a finance manager at K Leasing & Factoring. He then served as executive vice president at GSD Investment Bank and as vice president of GSD Holding from 1997 to 2000.

Having focused on fund management, financial affairs, and correspondent banking, Murat established the largest private mutual fund to serve a community of ready-to-wear and textile manufacturers. He then joined Egon Zehnder International in 2000. As managing partner, he focuses on health services, industrial executive assessment, and development, as well as human resources and sustainability practices.

A member of the Fenerbahçe Sports Club, the 1907 Association, and PERYÖN, the national HR association of Turkey, he is also a columnist for magazines, newspapers, and websites, writing about finance, business, leadership, and management.

Mutlu Gül, President, TPDD

Mutlu was born in Gumushane Siran in 1983. He graduated from the department of Accounting Information Systems in Bilkent University in 2008. He has an MBA degree from Ankara University and is continuing his PhD on Business Management at the same university.

Starting his carrier at TBMM in 2008, he worked as a Senior Specialist in Turkish Petroleum International Company and then as a press advisor at the Ministry of Energy and Natural Resources. Advising in Privatisation Administration, he was also the advisor of the Minister for Energy and Natural Resources.

He was assigned to TP Petrol Dağıtım A.Ş. as General Manager and also a member of Board in 2015.

Mutlu was a member of Board at Kemerköy Elektrik Üretim AŞ and he was a vice president at Osmangazi Elektrik Dağıtım AŞ.

He speaks English, French and Arabic. He is married and has a child.
Haydar Çolakoğlu, Chairman, Ege Gaz

Haydar has a BA in Economics from Princeton University and he is also Vice-Chairman of Çolakoğlu Metalürji and board member at TEB Holding, the holding company of Türk Ekonomi Bankası (TEB).

İlhami Koç, Chairman, İş Yatırım

After graduating from the Ankara University Faculty of Political Sciences in 1986, İlhami started working on the Inspection Board of Türkiye İş Bankası A.Ş. (İşbank). He served as assistant director of the İşbank securities department in 1994, director for capital markets and portfolio management at İş Invest Securities (İş Yatırım Menkul Değerler A.Ş) in 1997, and as the general manager of the İş Venture Capital Investment Fund (İş Girişim Sermayesi Yatırım Ortaklığı A.Ş) in 2001.

Having deep experience in international capital market operations, portfolio management, and corporate finance, he became the general manager of İş Invest Securities in 2002 and the assistant general manager of İşbank in 2013.

İlhami has been a member of many boards of directors and is currently the chairman of İş Invest Securities, and a board member of İşbank AG, CSJC İşbank, and Şişe Cam Fabrikaları A.Ş. He was elected Turkish Capital Markets Association chairman in July, 2014. İlhami is married, has one child, and speaks English.
Stephen Jones, Partner, Global Resources

Stephen Jones has more than twenty five years’ experience of consultancy and research on a wide range of development issues and for many different clients in more than forty countries with a particular focus on Africa, Asia, and the Middle East. His recent work has concentrated on aid effectiveness and aid policy, the political economy of policy-making, the evaluation of development aid, engagement in fragile states, infrastructure strategies and poverty, and natural resources policy. He has led multidisciplinary and multi-nationality teams in diverse contexts and on many different subject areas. He has strong skills in economics, evaluation, and political economy analysis and has experience in training and workshop facilitation.

Fatih Alpay, President, Arar Petroleum

Fatih graduated from Middle East Technical University in 1982.

He embarked on his career in 1978 at Raman field and has extensive hands-on field experience in the upstream sector in countries such as Turkey, Iraq, USA, Albania and Afghanistan.

After establishing Amity Oil International Pty.Ltd in 1998 in Turkey, he led the Göçerler and Adatepe gas field discoveries, milestone projects that significantly increased exploration activities in the Turkey.

As president of Arar and Alpay Enerji, established in 2002 and 2010 respectively, he continues his exploration and production activities both in Turkey and abroad. His recent discoveries include Konya/Gülhanım gas field in 2010, Hatay/Hamam gas field in 2011 and Bağ oil field in 2015.
Kirill Zenin, Local Partner, White & Case Kazakhstan LLP

Kirill graduated from the Moscow State University law faculty with highest honours in 1997 and completed his LLM at Harvard Law School, receiving the American Bankruptcy Institute Medal of Excellence in 2004.

Kirill worked at Schlumberger Oilfield Services as legal counsel in Moscow (1997-1999), in Paris (1999-2001), and in Houston (2001-2003). He was involved in structuring, negotiating, and documenting a variety of significant transactions related to large scale upstream oil and gas projects in Russia, Central Asia, Africa, and North America.

He worked as foreign law adviser (2003) and associate (2005-2012) at Skadden, Arps, Slate, Meagher and Flom LLP. He then became a partner at Fasken Martineau LLP in 2012. In 2015, he became the White & Case LLP local partner (he also served as an attorney at White & Case LLP from 2004 to 2005).

He was named a "Leader in the Field" for energy and natural resources (Kazakhstan) in the 2014 Chambers Global Guide.

Murat Yazıcı, Managing Partner, Yazıcı Law Firm

Murat graduated from the Ankara University Faculty of Law, and as a member of the Ankara Bar Association he founded Yazıcı Law Offices. He has practiced in the oil and gas and energy industries for over forty years. He advises on corporate law, international commercial arbitrations, privatizations, and finance transactions in different industries, and has represented clients in transactions taking place in various countries.

Murat has held in-house legal and managerial positions at Shell, TPAO, and Exxon. While practicing, he taught corporate law at Middle East Technical University in Ankara. He lectures at graduate level seminars on oil and gas law at the Universita Cattolica Del Sacro Cuore in Milan.

He is an advisor to PETFORM and was its founding chairman. He is a member of the Association of International Petroleum Negotiators, the International Bar Association, and the Turkish-Swiss Businessmen’s Association.
Sanford Henry, Partner, Global Resources Partnership

Sanford graduated from Michigan State University with a BA in politics, philosophy, and economics (1965), from the University of Cologne with a master’s degree in political economy (1967), and from the University of Michigan with a master’s degree in political economics (1969).

Sanford has been involved in international finance and fund management for over forty years. Throughout his career he has held many positions, including managing director at Lazard Ventures (1985-1989), deputy president at LG Fund Management (1993-1998), managing director at the Hungarian American Enterprise Fund (1989-2002), senior advisor at Siguler & Gulf Company (2005-2009) and director at IAA-Advisory (2009-2012). He has deep experience in private equity, corporate ventures, and mutual and government sponsored funds. He most recently advised the AMP Global Infrastructure Fund in 2014-2015 on their 800 million USD second closing, which concluded this year. He has been managing director at Edmond de Rothschild for alternative funds, including acquisition of asset portfolios.

Sanford is currently a senior advisor to strategic thinking for, Dr. Schwarz-Schilling & Partners, City & Westminster, and MEC International, and a partner of the Bosphorus Institute. He was also a visiting fellow at Chatham House in 2013-2014. He has been a partner in the Global Resources Partnership since 2014, and managing director of Asset Solutions since 2001. He advises companies and family businesses on fund management, selection, and investments as well as providing corporate strategy, acquisitions, and fund due diligence.
Volkan Ediger, Director, Energy Center, Kadir Has University

Volkan has a BSc in geological engineering and was a recipient of the Etibank University Scholarship, received his MSc from the Middle East Technical University (METU), and received his PhD from the Pennsylvania State University (PSU), where he studied as the recipient of the National Science Foundation Research Scholarship.

He gained industrial experience at the Research Centre of the Turkish Petroleum Corporation. In 1998 he was the first person to be appointed energy adviser to the president of the Republic of Turkey, a position he served in until 2010, having served three successive presidents.

Volkan earned his professorship at the İzmir University of Economics in 2010. He is currently the head of the energy systems engineering department and coordinator of strategy development and research at Kadir Has University. He also serves on several committees and commissions.

He has also been listed in the 10 Most Influential Voices in Power Generation Today by POWER-GEN Europe in 2013. He is the founder and president of the Energy and Climate Change Foundation and founded the executive committee of the Sustainable Production and Consumption Association, the first Turkish NGOs in this field.

He served as the general chair of ICE 2014 in Istanbul, which was held by AAPG (the American Association of Petroleum Geologists), which also awarded him the Certificate of Merit in 2015.

Vugar Farman Aliyev, Managing Partner, KPMG, Azerbaijan

Vugar is ACCA qualified and has a PhD in International Civil Law from Baku State University. He started his career at another of the big four firms in Azerbaijan in 1996 and he held the role of an Audit Partner and the Leader of Financial Services for Azerbaijan and Georgia with PwC. In his lengthy career with PwC, Vugar has been both in Audit and Advisory roles and has worked in Baku, Moscow and Istanbul offices.

Starting 2008, Vugar was leading the financial services practices in the Caucasus region. His experience lies both in the IFRS transition, risk management, performance improvement, organizational restructuring, corporate finance and capital markets related services for commercial banks and central banks of the region.
Ahmet Evin, Professor, Sabancı University

Ahmet received his BA in English and comparative literature from Columbia University in 1966. He was named William Mitchell Fellow at Columbia the same year and completed his PhD in Middle East studies and cultural history in 1973.

Having taught at New York University, Harvard University, Hacettepe University (Ankara), the University of Pennsylvania, the University of Hamburg, and Bilkent University (Ankara), he became the founding dean of the Faculty of Arts and Social Sciences at Sabancı University. He has also had private sector experience, working at Philip Morris International as its representative in Ankara for foreign direct investment matters during the privatization transition of the consumer products sector in Turkey.

As director of education of the Aga Khan Trust for Culture, a Geneva-based international development foundation, he coordinated the Aga Khan Program for Islamic Architecture at Harvard University and the Massachusetts Institute of Technology, and, in cooperation with the US base of the resource centre, assisted in the development of architecture education in Asia and Africa.

With the European Commission's support, Ahmet initiated a policy dialogue on the future European architecture, the EU’s eastward expansion, its Mediterranean policy, and the customs union agreement with Turkey. With the European University Institute (EUI), the Schuman Centre for Advanced Studies, the EU-Turkish Observatory, and many joint programs with NGOs such as the Kokkalis Program at the Kennedy School of Government, Harvard University. Ahmet is also a founding member of the Turkish Economy and Social Studies Foundation as well as the Middle East Studies Association of North America.

His fields of expertise include state and elite theories; Turkish political development, democracy and civil society; and European enlargement and its effect on transatlantic relations.
Cengiz Ekin, Colonel, War Academies

Cengiz graduated from Turkish Naval Academy, Tuzla, ISTANBUL, BS in Industrial Engineering (Operations Research), 1982-1986, Naval Post Graduate School, Monterey, CA, USA, MS in Weapon Systems Engineering with a majority in Computer Science, Jul 1990-Dec 1992 (Thesis: Efficient Grid Based Techniques for Solving the Weighted Region Least Cost Path Problem on Multicomputers.)

He received a PhD in International Relations from Gazi University Social Sciences Institute, between 2005-2011 (Thesis: The effect of Maritime Initiatives)

He served at Turkish Naval Forces between 1986-2001. He was Branch Head of Operations in Main Naval Base in Golcuk-KOCAELI, 2001-2003. He served as a Plan Officer in Bilateral Relations in Turkish General Staff (TGS), ANKARA, 2003-2005. He worked as an Info Manager in Strategic Direction Center and ACO Command and Control Integrated Project Team Leader at SHAPE, Mons-BELGIUM, 2005-2008 (Many projects regarding IKM and C2 especially Common Operational Picture Project). He was Commanding Officer of Naval Base Defense Units and Chief of Staff at Istanbul Bosporus Command, 2009-2012 and also Head of Department of Greece-Cyprus and Navigation-Aviation in TGS, 2012-2013

Erhan Erdem, Business Development Manager, Gunvor Group

Erhan holds the MS in Financial Engineering from New York University Polytechnic School of Engineering, and the MA in Statistics from the Columbia University, and the BS from Istanbul University.

Previously, based in Geneva, he was a structured originator for the Turkish markets, and senior structurer in Benelux markets for RWE. Prior to Europe, he was a vice president at JPMorgan’s energy derivatives business in the New York with responsibility over the market risk management analytics, and reporting.
Umut Kolcuoğlu, Partner, Kolcuoğlu Demirkan Koçaklı Attorneys At Law

After graduating from Sankt Georg Austrian High School, Umut received his law degree from the Istanbul University School of Law in 1998 and his master’s degree (LL.M.) from the New York University School of Law in 2001. In 2009, he obtained his PhD on Corporate Law and Capital Markets Law from Istanbul University School of Law. Besides his legal practice in Turkey, he was seconded to and worked with Gibson Dunn & Crutcher, New York, U.S.A. in 2002. He also worked as a foreign associate at German law firm Hengeler Mueller, Frankfurt in 2005 and 2006.

He is the managing partner of Kolcuoğlu Demirkan Koçaklı Attorneys at Law, which he founded in 2006. He has significant experience in corporate law, mergers and acquisitions, finance and capital markets law. He is fluent in English and German. He is admitted to the Istanbul Bar Association and New York State Bar Association. He is a member of the German - Turkish Chamber of Commerce and Industry, German Bar Association Turkey, Turkish British Chamber of Commerce and Industry, Corporate Governance Association of Turkey, International Bar Association, New York City Bar Association and the Foundation of the Graduates of the Sankt Georg Austrian College.
Participant

• Abdul Basit Qureshi
• Abdurrahman Avcıoğlu
• Adnan Alemdar
• Ahmet Akarsu
• Ahmet Taha Yıldız
• Ahmet Taha Yıldız
• Ali Utku Topak
• Alican Kasapoğlu
• Alpaslan Dilekçi
• Alper Acartürk
• Alper Turan
• Altay Atlı
• Arif Ataman
• Asım Hengirmen
• Aslı Bingöl
• Atilla Kılınç
• Aviüt Shitrit
• Aydan Güler
• Ayhan Gücüyener
• Bahadır Çiloğlu
• Baris Tavilliogulları
• Barış Özman
• Bekir Aktaş
• Berker Adıgüzel
• Berker Bayazıt
• Bijen Jalili
• Bilgehan Engin
• Birand Ardıç
• Bora Buyruk
• Bulut Yıldırım
• Burak Atom Okumuş
• Burcu Zobu
• Çağrı Ün
• Can Koka
• Candaş Talipoğlu
• Cengiz Nalbantoğlu
• Çiğdem Yaşar
• Conor Bernstein
• Coşkun Baban
• Cumhur Doğan
• Cüneyt Lafcioglu
• Deniz Talipoğlu
• Dilan Halilogulları
• Doğan Çakıcı
• Doğukan Kucukkşahin
• Duygu Ökeşli
• Duygu Sever
• Ece Vatansever Neylan
• Ece Akın
• Ekrem Kuraloğlu
• Elena Mariotti
• Emin Kızıloğlu
• Emin Çalışbey
• Emin Akhundzada
• Emin Emrah Danış
• Emre Ünlü
• Emre Coşkun
• Emre Doğru
• Emre Tuncalp
• Enes Aslan
• Enes Asçı
• Engin Deniz
• Erdem Girgin
• Eren Eren
• Erhan Yılmaz
• Erhan Erdem
• Erkan Yalçın
• Erkan Hepyaşar
• Ernesto Beltrán Nishizaki
• Ersin Merdan
• Evren İzbırak
• Fatih Alpay
• Fazlı Çağrı Mermi
• Figen Özer
• Furkan Aydoğan
• Ganna Koicheva
• Gizem Özçelik
• Gökben Bilgen
• Gökçe Mete
• Görkem İlbay
• Gürkan Hayrıtaş
• Hakan Erek
• Haluk Özgün
• Hamza Fadıl
• Hayrūnīsə Tahmaz
• Iakob Nikoleishvili
• İbrahim Can
• İbrahim Akbaş
• İbrahim Arınç
• İrem Yörük
• İrmak Kara
• Jörn Richert
• Jozsef Toth
• Kemal Pınarbaşı
• Kemal Evren
• Koray Yalçıntepe
• Lebriz Kızıler
• Levent Bora
• Magsud Mammad
• Mahir Kaya
• Marco Antollovich
• Martin Svec
• Maxime Ivanov
• Mehmet Ali Şenel
• Mehmet Buğra Sataoğlu
• Mehmet Can Pakdil
• Mehmet Sait Kirazoğlu
• Mehrdad Barghi
• Mert Özdoğan
• Merve Beydemir
• Merve Erdil
• Meryem Gürel
• Mete Gürel
• Mi Yan
• Muhammed Coşan
• Muhammet Kaya
• Muhammet Raşit Sancar
• Münire Sürcü
• Murat Çetin
• Murat Görkem Aydı̈n
• Murat Mercan
• Müren Güler
• Mustafa Akyol
• Mustafa Bûrç Özbey
• Mustafa Umut Akin
• Nadezhda Neynsky
• Nazakat Azimli
• Nurşah Alpay
• Oğuzhan Oğuz
• Okan Çalışkoglu
• Ömer Koç
• Ömer Özçam
• Omid Shokri Kalehsar
• Orhan Duran
• Övgü Tokgöz
• Panagiotis Mavroeidis
• Rahmi Aydemir
• Rüçhan Kaya
• Saban Kardaş
• Salıhe Kaya
• Salim Çavuş
• Sami Ergalimidi
• Sarın Abado
• Sefa Aytekin
• Selim Çelikten
• Semih Güzel
• Semih Şimşek
• Senta Trebse Marenz
• Serkan Er
• Serkan Ak
• Sevengül Erkılıç
• Sevgi Fettah
• Şeyma Yağcı
• Sibel Yüzüdik
• Siddik Bakır
• Sila Bozok
• Sila Uysal
• Suha Şensoy
• Süleyman Mümin Bulut
• Süreyya Yücel Özden
• Timur Topalgökçeli
• Tolga Bağ
• Tonguç Gökçeer
• Tuba Evsan
• Ulaş Erbil
• Umud Shukri
• Umut Deniz Can
• Vanessa Raine
• Veysel Kara
• Vildan Demirkıran
• Yasin Kasırga
• Yüğit Kardeş
• Yunus Semiz
• Yusuf Çınar
• Zafer Öztürk
• Zafer Yavuz Aksöz
• Zekeriya Kurşunluoğlu
The Ministry of Energy and Natural Resources is the key policy and decision-making body of the government on national energy matters. It was established on 1963 on the basis of the authority vested by Law No. 4951. The purpose of the Ministry is to help define targets and policies related to energy and natural resources in a way that serves and guarantees the defense of our country, security, welfare, and strengthening of our national economy; and to ensure that energy and natural resources are researched, developed, generated and consumed in a way that is compatible with said targets and policies.

Founded in 1995, Akfel Holding is a leading energy enterprise in Turkey and surrounding regional energy markets. It specialises in natural gas and power, trading and engineering services. By co-operating with local and international partners, Akfel satisfies customers’ energy needs and meets the expectations. The company prides itself on providing timely and cost-effective solutions. During the last decade, Akfel has grown to become Turkey’s largest private natural gas importer, importing around 6.5BCM/year from Russia and Azerbaijan. Akfel is the only player in Turkish gas market offering from multiple import sources and entry points making its gas supply consistently reliable. Akfel supplies to a variety of eligible customers including power plants, wholesalers, industrial end-users, local distribution companies which are both private and/or publicly owned. In addition to natural gas, Akfel has been a pioneer in Turkish cross-border power transactions and a major trader in the Turkish power spot market. It has participated in successful joint ventures with leading global energy companies. Akfel also offers energy infrastructure services including design, engineering, consulting, construction, fabrication, maintenance and operational services in Turkey and its neighbourhood.
The Akkuyu nuclear power plant (Akkuyu NPP) will be built in Turkey, at Mersin Province on the Mediterranean coast. An agreement on this was signed between the governments of Russia and Turkey in Ankara on May 12, 2010. The NPP will have four power units of 1200 MW each. After construction, Akkuyu NPP is expected to produce about 35 billion kilowatt-hours per year. Akkuyu NPP is a serial project of the NPP-2006 nuclear power plant based on Novovoronezh NPP-2 (Russia, Voronezh Oblast). The life cycle of Akkuyu NPP is 60 years.

On this site, you will find complete information about implementation of the Akkuyu NPP project in the Republic of Turkey.

Established in 1961, Aygaz is the only fully integrated LPG company in Turkey, operating in all LPG processes, including production, procurement, storage and filling, as well as production and sale of LPG-operated devices. Aygaz is also the first and only public LPG company in Turkey and continues to provide its services in 81 cities through 3,800 cylinder gas dealers and autogas stations. As the most preferred LPG brand in Turkey, Aygaz products enter more than 100 thousand homes every day, and approximately one million vehicles run on Aygaz Otogaz+. 
Bayegan, established as a family owned commodity trading house in 1940, currently operates in the petroleum and petrochemical industries. Based in Istanbul in Turkey with 20 offices worldwide, Bayegan has foot prints in most regions of the world. Bayegan handles more than 3 million tons of products per year at an increasing rate. It is the only Turkish distributor with a global presence in the petrochemical sector, thrives as a polymers and chemical supplier, not only in Turkey, but also across Europe, America, the Middle East, the Indian subcontinent, the CIS and Africa. The company has a strong position in Turkey, a vibrant and growing market with strong geographical advantages and growth potential. Bayegan trades in a wide range of plastic, rubber, chemical and petrochemical markets and has customers in a diverse range of industries including: automotive, packaging, construction, carpet, paint, resin and adhesives, piping, footwear, etc. It works closely with its customers to satisfy all their needs and be their preferred strategic sourcing partner. It builds on years of trusted experience and strong customer relationships. The Middle East is a core region for Bayegan. Bayegan’s subsidiary, BGN in Dubai, trades in methanol, sulphur, LPG, pygas, naphtha, condensate and mid-distillates. It has term contracts with major suppliers for oil and gas products. It handles over 1.5M mt per year of LPG with customers in the Far East and the Middle East. Bayegan recently launched a polypropylene project in Southern Turkish coast. The state of art PDH-PP plant will produce 500K tons of polypropylene per year, meeting increasing demand in Turkey.

BOTAS Petroleum Pipeline Corporation is a state-owned crude oil and natural gas pipelines and trading company in Turkey. The company was established in 1974 as a subsidiary of Türkiye Petrolleri Anonim Ortaklığı (TPAO) and since 1995 has become a separate wholly state-owned company. Because of Turkey’s increasing need for diversified energy sources, since 1987 BOTAS has expanded its original purpose of transporting crude oil through pipelines to cover natural gas transportation and trade activities, therefore becoming a trading company. Botas’ vision focuses on making Turkey an energy corridor in the field of oil and gas creating a company respected throughout the world as well as a leader in the region with a diving a role in the sector by taking full advantage of national and international opportunities.
BP’s businesses are organized to deliver the energy products and services people around the world need right now. Its upstream segment is responsible for our activities in oil and natural gas exploration, field development and production. Its downstream segment is the product and service-led arm of BP, focused on fuels, lubricants and petrochemicals.

Chevron is one of the world’s leading integrated energy companies. Involved in virtually every facet of the energy industry, including exploration, production and transport of crude oil and natural gas; refining, marketing and distribution of transportation fuels and lubricants; manufacture and sale of petrochemical products; power generation and geothermal energy production; renewable energy and energy efficiency solutions; and development of energy resources of the future, including research into advanced biofuels. Chevron’s roots can be traced to an 1879 oil discovery at Pico Canyon, north of Los Angeles, which led to the formation of the Pacific Coast Oil Co which later became Standard Oil Co. of California and, subsequently, Chevron. Another major branch of the Chevron family tree is The Texas Fuel Company, formed in Beaumont, Texas, in 1901 which eventually, became Texaco. Chevron’s marketing network supports retail outlets on five continents. Furthermore, they invest in the development of emerging energy technologies, such as finding better ways to make nonfood-based biofuels, piloting advanced solar technology for our operations and expanding our renewable energy resources and they recognize that the world needs all the energy Chevron can develop, in every potential form.

Calik Enerji Sanayi ve Ticaret A.S. distributes and trades electricity. The Company offers services such as electricity generation, electricity plant contracting, petroleum exploration, petroleum trade, and refining. Headquartered at Ankara, Turkey, they offer their products throughout Turkey, Iraq, Egypt, Sudan, Lebanon and Turkmenistan.
DenizBank was founded in 1938 as a state-owned bank in order to provide funding for the developing Turkish maritime sector. Acquired by Zorlu Holding from the Privatization Administration as a banking license in early 1997, DenizBank was further acquired in October 2006 by Dexia, a leading financial group in Europe. Continuing its activities under Dexia umbrella for 6 years, DenizBank operates as from 28 September 2012 under the roof of Sberbank, the biggest bank in Russia. As of July 1st, 2013; consumer banking portfolio of Citi Turkey with more than 600 thousand customers and nearly 1400 employees were transferred to DenizBank. Following privatization in 1997, parallel to its new corporate identity, the Bank implemented a “return to life” program that encompassed recruitments and new branch openings. These initiatives were undertaken in line with a five-year strategic plan; subsequently, all objectives in the plan were accomplished. This growth was supported by the acquisition of some of the branches that were transferred to the Savings Deposit Insurance Fund and the acquisition of Tarişbank by the Group at the end of 2002. In order to complement its existing banking products and services, DenizBank also acquired factoring, leasing, investment and asset management companies as well as banks in Austria and Russia. Thanks to the support of its solid capital base and financial strength as well as the rapid growth of the overall banking sector, DenizBank reinforced its existing market position in a very short time. DenizBank Financial Services Group was formed in 2003 to create a financial supermarket able to offer various financial services under the same roof.

EgeGaz, the owner and operator of the EgeGaz Aliaga LNG Terminal, was founded in 1998 as a member of Colakoglu Group, one of the largest Turkish privately owned groups, which is active in industry (steel manufacturing), energy (gas, LNG&electricity) and financial services. The terminal commenced operations in December 2006. EgeGaz started its own commercial activity by importing LNG, in May 2009.
Exxon Mobil was founded by John D. Rockefeller in 1882 and is headquartered in Irving, TX. They explore, develop and distribute crude oil and natural gas. The company through its divisions and affiliated companies, engages in its principal business, is energy, involving exploration for, and production of, crude oil and natural gas, manufacture of petroleum products and transportation and sale of crude oil, natural gas and petroleum products. It manufactures and markets commodity petrochemicals, including olefins, aromatics, polyethylene and polypropylene plastics and a variety of specialty products. The company also has interests in electric power generation facilities. It operates business under three segments: Upstream, Downstream and Chemical in the U.S. and most other countries of the world.

Genel Energy plc is an Anglo-Turkish exploration and production company with worldclass oil and gas assets. Genel, listed on the London Stock Exchange, owns a portfolio of high-quality assets with robust growth options over the short, medium and long-term. An excellent capital base and a high-calibre board and management team underpin these assets. The company, with headquarters in London and additional offices in Ankara and Erbil, is the largest independent oil producer and the largest holder of reserves in the Kurdistan Region of Iraq and, through value-accretive acquisitions, is building a high impact exploration portfolio within the Middle East and Africa.
Founded in 2011, GRC is based in the UK with strategic partners in Paris, Beijing, Istanbul, Moscow, Brussels, Astana, Erbil and Tripoli. GRC is a multinational oil, gas, power, mining and water investment group. Together with its partners, GRC have acquired several production facilities around the world and are engaged in expanding its regional investment business. In its asset acquisitions and mergers, GRP sources uniquely well-placed management teams in specific niches of the natural resources sector and aligns interests with them through ‘skin-in-the-game’ and long-term incentives. With its vast knowledge of, experience and network in Central Asia/Caspian region, MENA, EU, China and Turkey, GRC provides high-level investment advisory services to its clients on strategic assets, due diligence, and risk mitigation.

Gunvor Group Ltd., a commodity trading company, provides integrated energy trading products and logistics services for participants in oil and energy markets worldwide. It also operates in coal mines, refineries, pipelines and storage, terminals, and oil exploration businesses. The company engages in sourcing, transporting, storing, and trading crude oil, refined oil products, heavy fuel and feed stocks, middle distillates, gasoline, naphtha, LPG, coal and freight, natural gas and LNG, emissions and renewables, and biofuels. Gunvor Group Ltd. was founded in 2000 and is based in Nicosia, Cyprus with trading offices in Geneva, Singapore, Nassau, and Dubai. It has service centers, representative offices, and branches worldwide. Gunvor’s investments and wholly-owned assets provide greater control over commodity sourcing and distribution, create a foundation for diversified income streams, and give us a significant competitive advantage in the worldwide marketplace.
HSBC Bank (Turkey) A.Ş. is a wholly owned subsidiary of HSBC Bank plc. HSBC Bank A.S. serves Turkey with a full range of products and services, an uncompromising dedication to customer satisfaction, and a commitment to making HSBC, as an international financial institution, Turkey’s favorite bank. Having entered the Turkish market in 1990, the Bank established its presence on the pillars of the strength and prowess of the HSBC Group. It built on this foundation with a deep and broad understanding of the local economy and markets and through specialization in corporate banking and capital markets activities. It has 333 branches and 3.5 million customers in Turkey. HSBC Bank A.S. subsidiaries include HSBC Yatırım Menkul Değerler A.Ş., HSBC Portföy Yönetimi A.Ş., HSBC Ödeme Sistemleri Bilgisayar Teknolojileri Basın Yayın ve Müşteri Hizmetleri A.Ş., HSBC İnternet ve Telekomunikasyon Hizmetleri A.Ş. With its expertise in the domestic market and devotion to serving that market in the forefront of the competition, combined with its distinct advantage in providing privileged access to one of the world’s largest financial networks, HSBC Bank A.S. is well-placed to set the pace of banking in Turkey.

Association KAZENERGY was established on 2005 as an independent non-commercial union of legal entities, which is challenged to promote creation of favorable conditions for the dynamic and sustainable development of the fuel and energy sector of the Republic of Kazakhstan. It unites more than 50 major players in the oil, gas and energy business – extracting, transporting, servicing, geophysical, uranium-producing and other transnational companies.

The vision of KAZENERGY is to stimulate an efficient and sustainable energy industry in highly competitive and stable Kazakhstan that implements a responsible policy of Central Eurasian energy hub. The aim is to represent interests and protection of rights of the association members with state bodies; harmonization of legislative framework, create an information network for subsoil users, power generation and distribution companies, transporters and consumers of goods and services of the energy sector, develop and support of cooperation and entrepreneurship projects on local, regional and international levels and stimulate economic, social, environmental, and scientific-research activity with the Kazakhstan community.
Naturelgaz Sanayi ve Ticaret Inc, which has been the first company in Turkey that distributes CNG through its widespread plants and infrastructure investments located over high-pressure lines, has been established in 2004 and it has the facility network that has the highest capacity, the most widespread transport and distribution fleet and the largest CNG storage infrastructure in Turkey. Infrastructure investments of Naturelgaz have been continuing and Naturelgaz CNG facility points spreading out rapidly around Turkey. Naturelgaz is the creator of the market for the CNG distribution market in Turkey and it is at the leading position. Besides, it is the only fuel company that has special R&D department and servicing stations for conversion of diesel and gasoline engine vehicles and has the authority to make changes on the vehicle license as well.

OPET’s incorporation started upon, Fikret Öztürk’s (current Chairman of the Board of Directors) retirement from teaching in 1982, and his embark upon commercial life. It has concentrated on infrastructure since its establishment. Maintaining a great competitive advantage to OPET, storage capacity of the company rose to 1,115,193 m³ by 2010. Adding to its market share every passing day, OPET aims, and acts essentially to become the first preference of the consumer in the Turkish fuel distribution sector with the synergy and power stemming from its partnership with Koç Group. With its strong infrastructure, realistic vision and its confidence in the country, OPET has become the fastest and the most consistently growing petroleum company of the last ten years. In achieving its targets, OPET is committed to assuring customer satisfaction by respecting the environment and law and raising quality in every field such as services and products. OPET makes difference in the sector with its new products and services, rapidly growing station network, and social responsibility projects, i.e. Clean Toilet, Green Road, Exemplary Village and Respect for History. Currently being the 3rd biggest fuel-oil distribution company in Turkey, OPET has more than 1300 stations under the brand of OPET & SUNPET.
Özgül Holding, established in 2007, by Ömer Faruk Ö zgül, who is an expert in Turkish Energy Market and one of the board members of TUREB (Turkish Wind Energy Association). It is one of the leading green field project development and project management companies in the Turkish energy market and has over 50 key employees in two offices (Istanbul & Ankara). Özgül Holding is acting both as an investor with its own energy investment portfolio and also as a project manager/solution partner to leading domestic and multinational corporations. Özgül Holding is audited annually by Price Waterhouse Coopers (PwC). The amount of taxes paid in 2014 is estimated to be around 17 million TL (around $6.48 million). As an investor, Özgül’s target is to become one of the leaders in Turkey’s electricity producers.

PwC firms help organisations and individuals create the value they’re looking for. We’re a network of firms in 157 countries with more than 184,000 people who are committed to delivering quality in assurance, tax and advisory services. PwC operating in Turkey since 1981, consists of 5 offices; in İstanbul (2), in Ankara, in Bursa and in İzmir, with 1,400 professional staff. Tell us what matters to you and find out more by visiting us at www.pwc.com.tr
For some 50 years, Rolls-Royce has been helping Naval and commercial utility customers to maximise plant operation and safely extend plant lifetimes. Their strength is built upon trusted partnerships with customers. Their extensive experience is built on safety, reliability and world-class engineering and manufacturing. Throughout the lifetime of a nuclear plant, ensuring plant safety and availability, as well as maximising output is critical for the long-term success of utility operators.

At Rolls-Royce, their focus is on providing utility customers with integrated, long-term support services across the reactor lifecycle, covering safety, licensing and environmental activities; component design, manufacture and supply; in-service support and plant life extension; as well as nuclear instrumentation, control and safety systems. And with extensive nuclear certified supply chain expertise, they are able to meet the growing needs of their customers in today's global nuclear market.

Schneider Electric SE is a European multinational corporation that specializes in electricity distribution, automation management and produces installation components for energy management. It is headquartered in Rueil-Malmaison, France and is also based at the World Trade Center of Grenoble. The firm offers efficiency savings of 30 percent to energy and infrastructure, industry, residential building automation and data-center markets, which constitute 72 percent of global energy consumption. Schneider Electric operates in more than 100 companies, offering integrated solutions in building applications, energy and infrastructure, industry, building automation and data-center markets. The firm has a total of 114,000 employees and reaped 18.3 billion euros in revenues last year. The company has more than 1,000 employees, three production centers and some 200 business partners in Turkey, which it has declared in 2009 to be its headquarters in the Middle East and Balkan region, covering 27 countries.
Shell started its operations in Turkey in 1923. Operating in Turkey for 91 years, Shell Turkey contributed to the development of the energy sector by operating according to the high safety standards and through its innovative products. As a major player in the energy sector, Shell Turkey is currently active in Retail, Lubricants, Trading & Supply, Gas & Power Trading, Upstream, Aviation, Chemicals and Marine businesses. In 2006 Shell established a joint venture with Turcas Petrol. Today as a successful joint venture Shell & Turcas offers comprehensive product and service range in Retail (including Commercial Fuels, Commercial Fleet and LPG), Lubricants and Trading & Supply business units. Shell & Turcas is contributing to the local economy with its export operation from STAS Derince Lubricants and Grease Production plant to 42 countries. Shell &Turcas is also driving major corporate social responsibility projects about safety and culture. These projects include Road Safety activities and Çatalhöyük Research Project.

The State Oil Company of the Azerbaijan Republic (SOCAR) is involved in exploring oil and gas fields, producing, processing, and transporting oil, gas, and gas condensate, marketing petroleum and petrochemical products in domestic and international markets, and supplying natural gas to industry and the public in Azerbaijan. Three production divisions, two oil refineries and one gas processing plant, an oil tanker fleet, a deep water platform fabrication yard, two trusts, one institution, and 22 subdivisions are operating as corporate entities under SOCAR. Joint ventures (including ventures in Georgia and Turkey), consortia, and operating companies established with SOCAR’s participation, are doing business in different parts of the petroleum industry.
TPAO was founded in 1954 with the responsibility of being involved in hydrocarbon exploration, drilling, production, refinery and marketing activities as Turkey’s national company. Being an important actor of the national economy, TPAO achieved many “firsts” of the Turkish oil industry in the past. The Company, its history reaching back over a half century, has given rise to seventeen major companies, including PETKİM, TÜPRAŞ and POAŞ to Turkey. Until 1983, as an integrated oil company, it was engaged in all the activity fields of oil industry from exploration to production, refinery, marketing and transportation. Today, TPAO is a national oil company involved in only upstream (exploration, drilling, well completion and production) sector.

Tüpraş is Turkey’s largest industrial entreprise. It operate in four oil refineries, with a total of 28.1 million tons annual crude oil processing capacity. In addition, a majority stake (79.98 %) in shipping company DİTAŞ and 40% share ownership of petrol retailer Opet, creates synergies and adds value to the operations. The roots of Tüpraş, an integrated petroleum company with a large market share, corporate reliability, production complexes and affiliates, dates back to İPRAŞ founded by the U.S. Caltex Company. In 1983, İPRAŞ and three other publicly owned refineries were brought under the Tüpraş umbrella by arrangements made for a more effective operation of State Economic Enterprises. The first step for operational diversification of Tüpraş was the purchase in 2001 of the Petkim Yarımca facilities, putting in place the readyto- operate infrastructure for enlargement projects that were needed by the refining operations.
The Windsor Energy Group (WEG) addresses global energy issues and problems through discussion and analysis involving senior figures from the public and private sectors. WEG provides a framework for an exchange of views on strategic matters of the day, achieved through a programme of activities that includes, dinners hosted by ambassadors and energy companies, studies assessing developments in various parts of the world, diplomatic briefings. WEG also provides briefings, seminars, studies and consultancy advice to its subscribers and supporting organizations.
Top Quotes From Young Leaders in Energy

*Sarin Abado, European Commission/ Algerian Ministry of Energy*

“A good dose of pragmatism will certainly be needed for the geopolitical challenges awaiting us in the future such as e.g. the exploration of Arctic energy or mega projects such as the Chinese One Belt One Road Initiative, which is expected to have positive impacts on global energy cooperation as well. The latter incorporates major new and growing energy demand centers in Asia and is likely to shift geopolitical considerations more towards these regions…”

*Ersin Merdan*

*Researcher*

“… Governments and businesses should specifically target the reduction of energy intensity of the overall economy through innovative business modeling, regulations and investment tools, by keeping in mind the fact that efficiency measure is one single most effective ways of diminishing carbon emissions and increasing the accessibility of energy…”
Erhan Yılmaz
Senior Specialist, Akkuyu Nuclear

“...Technology is developing and the balance in the world is changing. There is no superpower anymore; the countries are getting closer day by day. Energy is much more than natural resources, it is increasingly fed by the technology. There may hopefully no longer be wars for the natural resources in the future. Both for the world peace and nature, investment in renewables, sustainability and low or free carbon energy is inevitable...”

Emre Doğru
Stratejico

“...Geopolitical collaboration will prevail in future infrastructure and energy projects, primarily because countries seek economic growth and social stability. Political institutions, private actors and international organizations are also facilitating this approach...”

Ganna Koicheva
PhD Student

“...To bring a fresh air to the Ukrainian energy sector and the execution process we have to bring highly sophisticated and motivated youth into the spheres of energy politics...”

Koray Yalçintepe
Botas Petroleum Pipeline Corporation

“...Ongoing negotiations with Russia for the completion of Turkish Stream Pipeline Project, Akkuyu nuclear power plant project, Iran’s return to global energy markets, changing import & export patterns due to innovations in unconventional oil and gas, energy collaborations with Eastern Mediterranean and Middle Eastern countries are only a few recent developments that need to be evaluated carefully for developing a strategic energy action plan that serves Turkey’s aim to be an energy hub in the Eurasian Region...”
Tonguç Gökçek
Performance Engineer at GAMA Power Systems

“...Recent example in automotive industry regarding emission scandal can be a good case study in terms of taking decisions in highly competitive energy sector while targeting sustainable growth and profits and still finding ways to minimize the impact on environment…”

Umut Deniz Can
Akkuyu Nuclear

“...Major advantage that makes fast-neutron reactors attractive is; their ability to reduce the total radiotoxicity of nuclear waste, and dramatically reduce the waste's lifetime …”

Yan Mi
CEO, Youth Lead

“...With the continuous development of electricity market reform, China’s energy market will create more and more opportunities for the development of the energy Internet…”

Avivit Shitrit
MSc Energy, Trade & Finance

“...What sense does it make to ensure a fossil fuels production and global infrastructure of export for the next 100 years if extreme weather changes can confiscate our efforts for good…”
Duygu Sever Mehmetoğlu  
Teaching and Research Assistant, Koç University  

“…The seeds for the transformation of climate policies, energy investments and business practices are being cultivated today, yet it will be the young leaders of the future who will be really managing this transformation…”

Ömer Özçam  
PhD Candidate  

“… Energy efficiency, stating as evaluation of energy sources in all phases from production to consumption with the highest efficiency, involves reducing energy loss, re-use and re-cycle of waste, decreasing the energy consumption via new technologies without loss of quality and performance in production phase and also not to prevent social welfare…”

Selim Çelikten  
Botaş  

“…EU acquis on liberal markets, functioning of networks and creation of hubs are great assets for Turkey to create a path for its future in order not to repeat mistakes those lead to inefficiency and underdevelopment of the markets…”

Atilla Kılınç  
Istanbul Bilgi University  

“…Rationally, a nation should develop a smart and functional energy policy that addresses the issues of energy security, price levels, and recessions, impact of potential accidents, trade barriers and climate changes. Essentially, all of these components play important roles during the process of market liberalization, and are related to “Energy Vision of the Country”…”

Emre Doğru  
Stratejico  

“… Private actors are also important particularly in energy sector, because governments rely on their business capacity to embark upon cross-border projects. Thus, firms and business organizations affect policy making to a certain degree, especially when their support are critical to the implementation…”
Siddik Bakir  
Saudi Aramco  

“…Energy projects are often built in a volatile political context with the support of an overlord - some powerful state or investor that can ensure the viability of political risky, financially uncertain and long-term energy projects. Energy projects can reduce geopolitical tensions between erstwhile opponents. Pipelines in particular are a great symbol of how they can create valuable interdependency and help relations to flourish between nations…”

Abdul Basit Qureshi  
Principal Law Officer/Registrar  

“…Asia in the coming decades is going to establish an energy hub in macro economics and energy activities. Regionalism is corner stone of energy trade in contemporary geopolitical scenario. for instance, China-Pakistan Economic Corridor, it is not a bilateral project between Pakistan and China relations but will serve as a fate/game changer not only for this region but for other regions and world including Middle East, Europe and Western countries with economic and energy cooperation ties…”

Alican Kasapoğlu  
MSc Energy, Trade and Finance  

“…With fossil fuels prices not rising, margins are getting under pressure, especially since global demand in energy is expected to increase by 36% by 2035. With energy representing 25% of costs of production for a mine, managing and locking costs sustainably is the new top priority…”

Iakob Nikoleishvili  
Sciences Po, Paris  

“…Future energy dynamics will remain tense, complex and full of contradictory elements. Combination of geopolitical ambitions, hegemonic aspirations and purely energy-related interests will keep the prospects of cooperation over energy projects ceaselessly changing, but based on the nature of most important states and their record of recent or historical accomplishments, balance is in favor of geopolitical confrontation….”