The Brave New World of Energy

October 6-7, 2015
InterContinental London Park Lane

oilandmoney.com
The Brave New World of Energy

Conference Focus

Now in its 36th year, Oil & Money is firmly established as the key annual event for industry leaders. Renowned for bringing together senior executives, ministers and influencers from the global energy and finance sectors, this prestigious conference is refreshingly informative and interactive.

You will see and hear from the industry’s most prominent leaders sharing their strategies, tactics, dilemmas and opinions openly through panel discussions and debate. With over 50 meticulously selected speakers, the program is guaranteed to deliver real value and insights to all who attend.

As the global oil and gas industry recalibrates following the dramatic decline in oil prices, the conference will play an even more vital role in evaluating the challenges faced by those tackling the industry’s most pressing issues.

Theme and Primary Focus

The 2015 Oil & Money conference will address both the current and emerging issues confronting the global oil and gas industry, and will focus on:

- **Impact** of oil price volatility on global supply and demand
- **Challenges** facing major oil and gas exporting countries
- **Financing** of megaprojects and unconventional oil and gas
- **Geopolitical** implications for the oil and gas markets

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**Energy Intelligence Petroleum Executive of the Year Award**

Presented at the award dinner to be held at The Dorchester hotel on Tuesday, October 6, 2015.

**2015 Award Recipient**

Rex Tillerson was appointed Chairman and CEO of ExxonMobil in January 2006, guiding the company successfully through a tumultuous period for the industry and maintaining ExxonMobil’s position as the largest private-sector international oil company.
Ministerial Forum

In-depth discussion with leading Opec and non-Opec officials

— Expectations of short and medium-term oil market developments
— Opec’s role in managing global oil supplies
— Scenarios for the next oil price shock

Chair: Nordine Ait Laoussine – President Nalcosa
Panel: H.E. Sultan Ahmed Al Jaber – Minister of State United Arab Emirates and CEO Energy Mubadala
Fatih Birol – Executive Director Designate International Energy Agency
H.E. Abdalla Salem El-Badri – Secretary-General Opec
H.E. Youcef Yousfi – Advisor, Office of the President Republic of Algeria

Corporate Keynote

Address and Q&A with:
Ben van Beurden – CEO Royal Dutch Shell

Maximizing Upstream Value in a Margin Squeezed and Low Price Environment

— Impact of low oil prices on strategic planning
— Industry demand responsiveness and the challenges of deferring high-cost projects
— What will the industry landscape look like at the end of the current price cycle?

Chair: Sadad Al-Husseini – President Husseini Energy Co.
Panel: Bernard Duroc-Danner – Chairman of the Board, President and CEO Weatherford International
Helge Hove Haldorsen – 2015 President Society of Petroleum Engineers
Emilio Lozoya Austin – CEO Pemex
Ali Moshiri – President Chevron Africa & Latin America Exploration and Production Co.

Technological Developments for Strategic Advantage

— The role of technology in reducing breakeven levels
— Will the US experience accelerate shale developments in the rest of the world?
— Will the industry suffer a skills gap crisis when growth returns as a result of current layoffs and an aging workforce?

Chair: Andrew Gould – Chairman BG Group
Panel: Ashok Belani – Executive Vice President, Technology Schlumberger
Kevin A. Neveu – President and CEO Precision Drilling
Mark Papa – Partner Riverstone Holdings LLC

Iran Re-entering the Global market

Speakers:
Fereidun Fesharaki – Chairman FGE
Bijan Khajepour – Managing and Founding Partner Atieh International

How Much Will Low Prices Stimulate Oil Demand?

— Cyclical or structural: what is causing slow oil demand growth?
— How is demand growth changing in developing countries?
— To what extent will a prolonged period of low oil prices result in a return to higher demand growth?

Speaker: The Honorable Adam Sieminski – Administrator US Energy Information Administration

New Oil Market Realities and Price Outlook

— Will the oil price follow a V, U, W or L-shaped recovery?
— The tipping point for high cost ultra-deepwater and Arctic developments
— Free market forces versus market management (Opec) in a changing global oil market

Panel: Haitham Al-Ghais – Manager for the Market Research Dept. International Marketing Kuwait Petroleum Corporation
Jeffrey Currie – Global Head of Commodities Research Goldman Sachs
Spencer Dale – Group Chief Economist BP
Pedro Antonio Merino Garcia – Director of the Economic Research Department Repsol

European Gas: Market Transformation Confronts New Risks

— European gas demand growth: an unfulfilled promise?
— Will Europe succeed in major gas supply diversification?
— The shifting geopolitics of European gas

Panel: Roberto Casula – Chief Development, Operations & Technology Officer Eni Pierre Chareyre – Executive Vice President, Global Gas & LNG Engie
Gertjan Lankhorst – CEO GasTerra
Mehmet Öğütçü – Founder and CEO Global Resources Partnership

Presentation of the Award for Leadership in New Energy

The Impact of Global Climate Change Policy

— How should the oil industry be responding to the challenges of climate change?
— Anticipated impact on the oil and gas industry of the December 2015 Paris climate conference
— Will the OECD nations unilaterally introduce a high enough carbon tax to reduce hydrocarbon

Speaker: Lord Browne of Madingley – Chairman L1 Energy

Energy Intelligence Petroleum Executive of the Year Award Dinner
**Invest or Divest:**

- Impact of the 2014-2015 oil price collapse on the funding for major global investments
- Credit risk and access to capital markets for US tight oil producers
- Political risk and oil revenue dependence of major producing countries

**Chair:**
Jan Prins – Independent Consultant
Infrastructure and Energy Finance

**Panel:**
- Ian Catterall – Head, Natural Resources for EMEA
Bank of Tokyo-Mitsubishi UFJ
- Julian Mylchreest – Global Co-Head, Energy & Power
Bank of America Merrill Lynch
- Mike Powell – Managing Director, Investment Banking
Barclays
- David Staples – Managing Director, EMEA Corporate Finance
Moody’s Investors Service

**Petroleum Executive of the Year Keynote**

**Address and Q&A with:**
Rex W. Tillerson – Chairman and CEO
ExxonMobil

**Corporate Keynote**

**Address and Q&A with:**
Patrick Pouyanné – CEO & President of the Executive Committee
Total

**The World in Play:**

- The Ukraine crisis: is a solution in sight?
- The rise of Iran as a major geopolitical player in the Middle East
- Changing political power structure in the Middle East

**Panel:**
- Alastair Crooke – Director and Founder
Conflicts Forum
- Fyodor Lukyanov – Chairman
Council on Foreign and Defense Policy, Moscow
- Ghassan Salamé – Dean, Paris School of International Affairs Sciences Po

**Refining and Petrochemical Exports Reshaping Global Markets**

- Refiners are winners, but how long will it last?
- Impact on crude oil sales of large scale expansion of Middle East refining capacity
- How will European and Japanese refineries cope with stagnant demand and competition from US, Middle East and Indian refiners?

**Panel:**
- Philippe Sauquet – President, Refining & Chemicals Total

**LUNCHEON**

**Drilling on Wall Street:**

- Drilling through mergers and acquisitions in a low oil price environment: who are the winners and losers?
- Changing investment strategies after the oil price correction. What do today’s oil price levels mean for investments?
- Prospects for Master Limited Partnerships, Private Equity Funds and Hedge Funds

**Chair:**
Bob Maguire – Managing Director
The Carlyle Group

**Chair:**
Poppy Allonby – Managing Director, Natural Resources
BlackRock Investment Management

- Alastair Maxwell – Co-Head of Global Energy
Goldman Sachs
- Marcel van Poecke – Chairman
AtlasInvest
- Christof Rühl – Global Head of Research
Abu Dhabi Investment Authority

**Latin American Petroleum Sector in Transition**

- New policies to achieve the region’s full, untapped oil production potential in the coming years
- Potential for new NOC-IOC cooperation to develop large oil and gas reserves located outside major conflict zones
- How are individual Latin American countries adjusting to the low oil price environment?

**Panel:**
- Miguel Galuccio – CEO
YPF

**The Prize and Pitfalls of the Global LNG Business**

- Impact of low oil prices on the economic outlook of LNG
- Will project proponents be successful in cost-reduction strategies?
- Will Asian LNG buyers succeed in changing long-term LNG pricing?

**Panel:**
- Frédéric Barnaud – Executive Director, Global LNG, Oil & Shipping
Gazprom Marketing and Trading
- Roger Bounds – Global Head of LNG
Royal Dutch Shell
- Elizabeth (Betsy) Spomer – Executive Vice President Veresen Inc.
and President and CEO Jordan Cove LNG
Speakers Include

- Rex W. Tillerson
  Chairman and CEO
  ExxonMobil

- Fatih Birol
  Executive Director Designate
  International Energy Agency

- Lord Browne of Madingley
  Chairman
  L1 Energy

- HE Abdalla Salem El-Badri
  Secretary General
  Organization of the Petroleum Exporting Countries

- Emilio Lozoya Austin
  CEO
  Pemex

- Ben van Beurden
  CEO
  Royal Dutch Shell

- Patrick Pouyanné
  CEO and President of the Executive Committee
  Total

- Bernard Duroc-Danner
  Chairman of the Board, President and CEO
  Weatherford International

- Spencer Dale
  Group Chief Economist
  BP

- Andrew Gould
  Chairman
  BG Group

- Ali Moshiri
  President
  Chevron Africa and Latin America Exploration and Production Co

- Gertjan Lankhorst
  CEO
  GasTerra

- Thomas O’Malley
  Executive Chairman
  PBF Energy

- Kevin Neveu
  President and CEO
  Precision Drilling

- Mark Papa
  Partner
  Riverstone Holdings

- Roger Bounds
  Global Head of LNG
  Royal Dutch Shell

- Ashok Belani
  Executive Vice President, Technology
  Schlumberger

- Philippe Sauquen
  President, Refining & Chemicals
  Total

- Elizabeth (Betsy) Spomer
  Executive Vice President
  Veresen Inc and President and CEO
  Jordan Cove LNG

- Adam Sieminski
  Administrator
  US Energy Information Administration

Sponsors
The 2015 Leaders for Tomorrow Scholarship Program aims to provide graduates who have recently entered or are hoping to enter the oil and gas workforce with the opportunity to learn from and network with some of the industry’s foremost and respected leaders.

The scholarship will provide each of the successful candidates with full complimentary access to the Oil & Money Conference and the Petroleum Executive of the Year Award Dinner, along with a provision for travel and accommodation.

For more information visit oilandmoney.com/leaders-for-tomorrow or contact us at news@oilandmoney.net if you have any questions.

Delegate Profile (Oil & Money 2014)

Who will you meet?
The conference is attended by leaders, executives, presidents and ministers from the following types of organizations:

- National Oil Companies (NOCs)
- Independent Oil Companies (IOCs)
- Energy and Utility Companies
- Financial Institutions
- Legal Firms
- Consultancies
- Oil & Gas Service Companies
- Government
- Commodity Trading

Conference Rates

Full delegate rate: £2,490 + VAT

Full delegate plus
Energy Intelligence Petroleum Executive of the Year Dinner: £3,015 + VAT

Early bird rates available – visit oilandmoney.com for further details

Discounted rates are available for academics, NGOs and group bookings.

For more information please email registration@oilandmoney.com